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CORPORATE COMMUNICATIONS DEPARTMENT

FICE OF INTERMATREGIStered Mail CORPORATE FINA Securities and Exchange Commission Division of Corporate Finance Office of International Corporate Finance 450 Fifth Street, N.W. Washington, D.C. 20549-0302 Mail Stop 3-2 U.S.A.

Vevey, 7 December 2006 FXP/dme

Ladies and Gentlemen,

SUPPL

Please find enclosed the following document of Nestlé S.A. (the "Company"):

Today's Press Release entitled

"Nestlé to streamline Group pension fund management"

The Company hereby furnishes this document to the Commission under Rule 12g3-2(b) promulgated pursuant to the Securities Exchange Act of 1934, as amended.

Please do not hesitate to contact the undersigned (e-mail: francois-xavier.perroud@nestle.com) should you have any questions.

PROCESSED sincerely,

DEC 2 0 2006

F.X. Perroud Vice President

Encl.

DW 12/19



PRESS RELEASE

Nestlé to streamline Group pension fund management

Vevey, 7 December 2006 — Nestlé S.A. has set up a new, wholly-owned subsidiary to manage the Group's pension fund assets, which amounted to some CHF 25 billion at the end of 2005. From 1 January 2007, Nestlé Capital Advisers, the new Swiss-based company, will have a strategic advisory role and be a one-stop-shop for any services required by Nestlé pension funds around the world. Nestlé Capital Advisers' CEO will be Jean-Pierre Steiner, who will also continue as Nestlé's corporate pension and risk director. Paul Polman, CFO of Nestlé S.A., will serve as Chairman of the Board.

In addition, Nestlé Capital Advisers has established Nestlé Capital Management, an operational asset management arm based in London, fully authorised and regulated by the UK Financial Services Authority. Nestlé Capital Management will start operations from 1 January 2007, with 15 investment managers and a compliance officer. This new Nestlé asset management company will be able to provide cross-border investment and advisory services to any Nestlé pension fund based in Europe or elsewhere. However, each individual Nestlé pension fund will continue to be under the responsibility of the relevant local trustee board.

Nestle's new, shared-services approach to Group pension fund management aims to lower costs and boost net asset performance while strengthening Nestlé S.A.'s overview of Group pension assets.

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